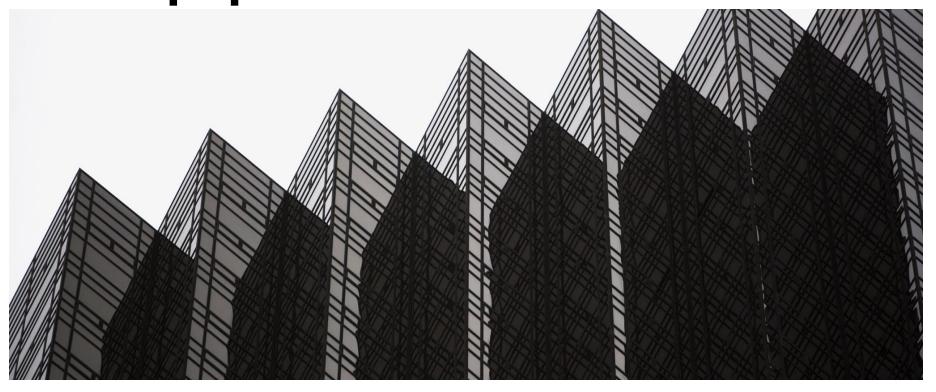
# Relationship between exploration, new mines and equipment sales

**Chris Hinde**Pick and Pen Ltd



PDAC, Toronto; Wednesday, March 4th, 2020 Permission to reprint or distribute any content from this presentation requires the prior written approval of Pick and Pen Ltd.

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# **The Global Mining Sector (2018)**

	MINED ('000t)	AVERAGE PRICE (US\$/t)	VALUE PA (US\$ bn)
Coal (commercial)	6,500,000	113	735★
Iron Ore (62% Fe)	2,187,000	69	151
Copper	20,800	6,636	138
Gold	106 Moz 3.28	\$1,312/oz 42,181,719	138
Zinc	12,620	2,892	36
Nickel	2,126	13,190	28
Diamonds	147 Mct 0.029	\$100/ct 500,000,000	15
Bauxite	300,000	45	14
Silver	840 Moz 27	\$16.3/oz 522,453	14
Potash (K2O)	37,000	290	11
Top Ten Total	9,059,380	Av \$141/t	1,280

Other major metals include Lead (4.6 Mt at \$2,249/t for \$10.3 billion), and all the PGMs (16 Moz at a combined \$950/oz for total of \$15 billion)

**★** 70% Thermal (\$85/t) + 20% Met (\$250) + 10% Lignite (\$30)

### Mining's Five-Year Slump

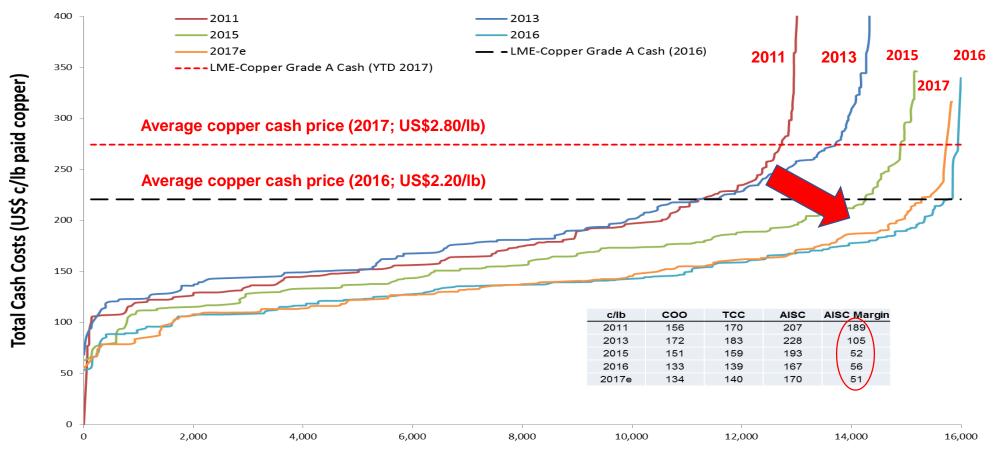


<sup>\*</sup> Australian thermal coal; FOB Newcastle

Source: S&P Global Market Intelligence

#### Industry's Reaction to the Falling Prices

#### i) Lower, and Flatter, Cost Curves

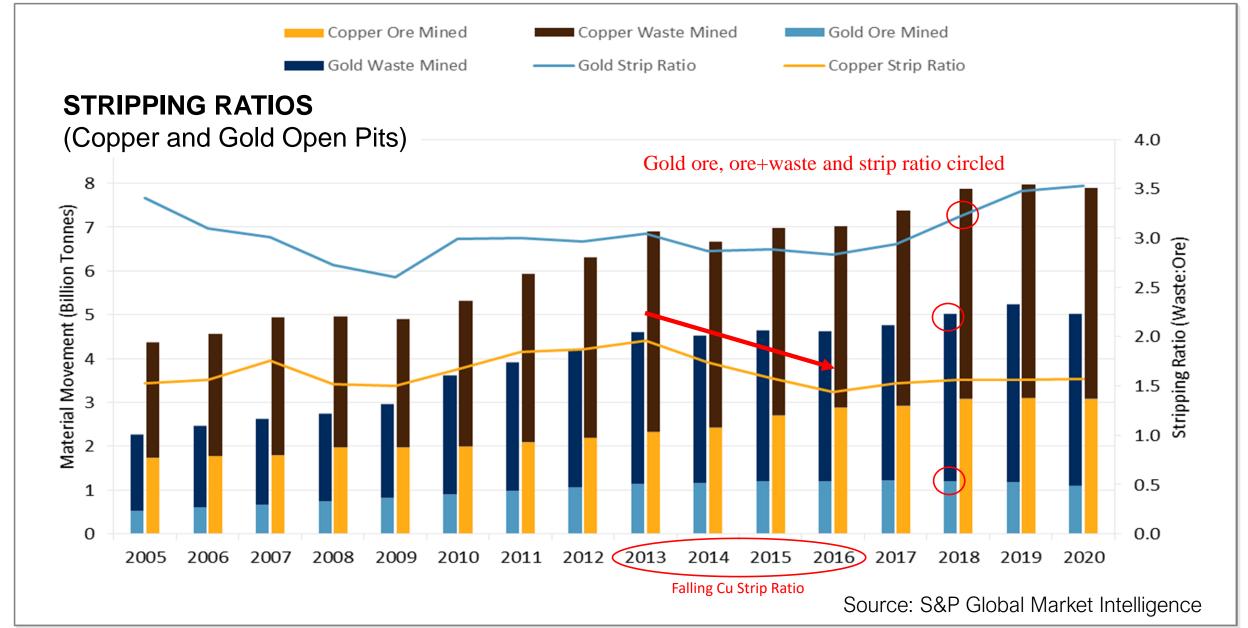


**Cumulative Mined Production - Paid Copper (Tonnes)** 

COO = Cash Operating Cost (excludes royalties). TCC = Total Cash Costs. AISC = All-in-Sustaining Cost. Margin = Operating profit.

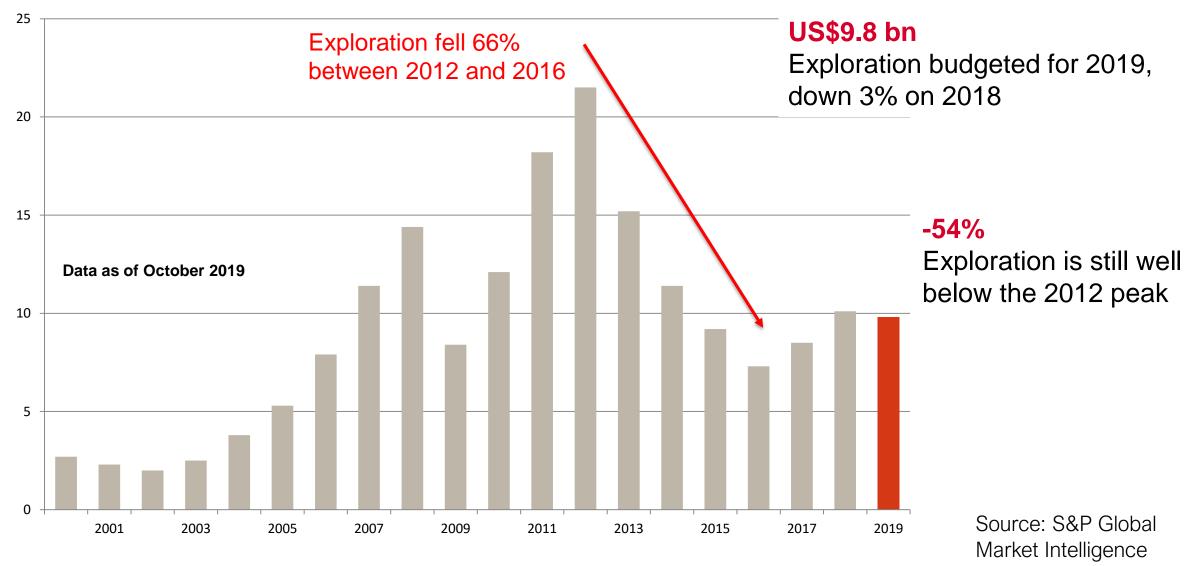
Source: S&P Global Market Intelligence

## Reducing Costs — Mining Less Waste



#### **Reaction to the Falling Metals Prices**

# ii) Lower Exploration Expenditure



Pick and Pen Ltd

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#### **Reaction to the Falling Metals Prices**

iii) Falling Equipment Orders (large excavators/loaders/trucks)



Source: The Parker Bay Company

#### Mine Openings (since 2010)

Name	Primary Metal	Country	LOM Ore (Mt)
2010 (25)			
Penasquito	Gold	Mexico	805.5
Sukari	Gold	Egypt	314.5
Blagodatnoye	Gold	Russia	262.7
Essakane	Gold	Burkina Faso	187.4
Malomir	Gold	Russia	110.6
Soledad/Dipolos	Gold	Mexico	77.7
La Zanja	Gold	Peru	73.3
San Francisco	Gold	Mexico	67.2
Hidden Valley	Gold	PNG	50.6
Tongon	Gold	Cote d'Ivoire	43.2
Duketon Northern	Gold	Australia	37.6
Anabi	Gold	Peru	33.4
Aurizona	Gold	Brazil	29.2
Edna May	Gold	Australia	26.9
S Laverton-Carosue	Gold	Australia	25.5
La Libertad	Gold	Nicaragua	23.4
Novoshirokinskoye	Gold	Russia	21.8
Inata	Gold	Burkina Faso	19.7
White Dam	Gold	Australia	7.0
Kensington	Gold	USA	6.4
Selinsing	Gold	Malaysia	6.2
Caete	Gold	Brazil	5.0
El Aguila	Gold	Mexico	4.6
Turk-Angelis	Gold	Zimbabwe	3.5
Cerro Bayo	Silver	Chile	3.2

2011 (30)			
Copper Mountain	Copper	Canada	449.3
Canadian Malartic	Gold	Canada	288.5
Tantahuatay	Gold	Peru	128.5
La Arena	Gold	Peru	124.9
Goro	Nickel	New Caledonia	106.1
Copler	Gold	Turkey	94.4
Albyn	Gold	Russia	93.4
Verninskoye	Gold	Russia	81.2
Barro Alto	Nickel	Brazil	62.2
Albazino	Gold	Russia	35.3
Yangshan	Gold	China	34.8
Toka Tindung	Gold	Indonesia	34.4
Bisha	Zinc	Eritrea	23.8
Kipoi	Copper	DRC	22.7
Timmins	Gold	Canada	15.8
Naema	Gold	Ghana	15.5
Bolivar	Copper	Mexico	12.0
Santa Elena	Gold	Mexico	11.8
Mineral Ridge	Gold	USA	11.4
Jinxing	Gold	China	9.2
El Valle	Gold	Spain	6.2
Kaymaz	Gold	Turkey	6.0
Gold Ridge	Gold	Solomon Is	5.5
How	Gold	Zimbabwe	5.1
Guanaco	Gold	Chile	4.9
Mutanda	Copper	DRC	2.4
Midas	Gold	USA	2.3
Pampalo	Gold	Finland	2.0
King of the Hills	Gold	Australia	1.9
Asacha	Gold	Russia	1.9

2012 (19)			415.000
Salobo	Copper	Brazil	853.9
Kevitsa	Nickel	Finland	174.1
Ambatovy	Nickel	Madagascar	163.0
Noche Buena	Gold	Mexico	141.1
Martabe	Gold	Indonesia	110.6
New Afton	Gold	Canada	85.7
Edikan	Gold	Ghana	84.0
Duketon Southern	Gold	Australia	80.4
Ramu	Nickel	PNG	77.9
Young-Davidson	Gold	Canada	53.7
La Colorada	Gold	Mexico	47.4
Ban Houayxai	Gold	Laos	39.9
Twangiza	Gold	DRC	31.3
Songjiagou	Gold	China	19.6
Mt Magnet	Gold	Australia	17.6
DeGrussa	Copper	Australia	16.3
Mercedes	Gold	Mexico	8.1
Efemcukuru	Gold	Turkey	7.2
Bakoudou	Gold	Gabon	3.4

2013 (26)		1114.111.21.21.21.21.21.21	10.0.000
Oyu Tolgoi	Copper	Mongolia	1,065.2
Caserones	Copper	Chile	942.1
Detour Lake	Gold	Canada	602.8
Bissa	Gold	Burkina Faso	174.9
Pueblo Viejo	Gold	Dominican Rep	169.7
Kibali	Gold	DRC	99.2
Akyem	Gold	Ghana	93.6
Pucamarca	Gold	Peru	75.5
Didipio	Gold	Philippines	55.8
Tucano	Gold	Brazil	44.1
Nullagine	Gold	Australia	17.3
Mayskoye	Gold	Russia	16.6
Olympias	Gold	Greece	15.5
Mount Carlton	Gold	Australia	10.1
El Porvenir	Gold	Mexico	9.4
El Gallo Complex	Gold	Mexico	8.9
Breapampa	Gold	Peru	7.1
Cusi	Silver	Mexico	6.8
Hademen	Gold	China	6.4
New Luika	Gold	Tanzania	6.3
La Manchuria	Gold	Argentina	5.8
Luoning	Gold	China	3.3
Del Toro	Silver	Mexico	3.0
Bachelor Lake	Gold	Canada	1.6
Andy Well	Gold	Australia	1.3
Ban Phuc	Nickel	Vietnam	1.1

2014 (17)			
Gold Mountain	Gold	China	109.5
La India	Gold	Mexico	51.5
Concheno	Gold	Mexico	30.3
Riacho d Machados	Gold	Brazil	29.0
Agata	Nickel	Philippines	28.1
Belaya Gora	Gold	Russia	27.3
Longnan Zijin	Gold	China	22.3
Ryabinovoye	Gold	Russia	21.1
Agbaou	Gold	Cote d'Ivoire	20.9
AS Suk	Gold	Saudi Arabia	16.9
Seruyung	Gold	Indonesia	12.5
Pilar	Gold	Brazil	12.0
Jiagantan	Gold	China	7.0
Tomingley	Gold	Australia	6.8
Eagle	Nickel	USA	6.5
Podgolechnoye	Gold	Russia	1.5
El Roble	Copper	Chile	

2015 (21)		YW	2002000000
Las Bambas	Copper	Peru	1,095.5
Aktogay	Copper	Kazakhstan	944.0
Sentinel	Copper	Zambia	938.1
Constancia	Copper	Peru	653.2
Red Chris	Copper	Canada	277.9
Otjikoto	Gold	Namibia	40.8
Aurora	Gold	Guyana	33.8
Central Murchison	Gold	Australia	32.1
Pan	Gold	USA	26.8
Jabal Sayid	Copper	Saudi Arabia	26.5
Eleonore	Gold	Canada	23.8
Cam & Motor	Gold	Zimbabwe	22.4
Bea Mountain	Gold	Liberia	19.9
Bozymchak	Copper	Kazakhstan	18.7
Cerro Negro	Gold	Argentina	16.7
Pickstone Peerless	Gold	Zimbabwe	9.4
Inmaculada	Silver	Peru	8.3
Kurilgeo	Gold	Russia	7.6
Karouni	Gold	Guyana	5.0
Hera	Gold	Australia	3.2
Tembang	Gold	Indonesia	1.6

Source: S&P Global Market Intelligence

2016 (27)			
Bozshakol	Copper	Kazakhstan	623.5
Merian	Gold	Suriname	154.9
Shahuindo	Gold	Peru	136.3
Asanko	Gold	Ghana	109.2
Bouly	Gold	Burkina Faso	66.0
Boleo	Copper	Mexico	65.1
Soledad Mountain	Gold	USA	45.1
El Limon-Guajes	Gold	Mexico	40.2
Matilda	Gold	Australia	39.6
Karma	Gold	Burkina Faso	38.9
Zarshoran	Gold	Iran	27.7
Ad Duwayhi	Gold	Saudi Arabia	27.1
Namoya	Gold	DRC	25.9
Sari Gunay	Gold	Iran	20.5
Thunderbox	Gold	Australia	20.2
Pakrut	Gold	Tajikistan	20.0
El Tranquilo .	Gold	Argentina	17.1
Runruno	Gold	Philippines	15.2
Nampala	Gold	Mali	11.8
Svetloye	Gold	Russia	8.4
Taldy Bulak	Gold	Kyrgyastan	6.2
Deflector	Gold	Australia	3.8
Tambomayo	Gold	Peru	2.9
Beta Hunt	Gold	Australia	2.8
Yaramoko	Gold	Burkina Faso	2.4
Elder-Tagami	Gold	Canada	0.9
Long Canyon	Gold	USA	

2017 (18)		10.731100700	
Rainy River	Gold	Canada	131.3
San Agustin	Gold	Mexico	77.6
Haile	Gold	USA	58.8
Fekola	Gold	Mali	56.6
Tujuh Bukit	Gold	Indonesia	50.5
Kolwezi	Copper	DRC	40.5
Hounde	Gold	Burkina Faso	33.0
Brucejack	Gold	Canada	17.2
Hope Bay	Gold	Canada	16.6
Davyhurst	Gold	Australia	16.1
Redwing	Gold	Zimbabwe	9.0
Taryn	Gold	Russia	8.2
Ernesto/Pau-a-Pique	Gold	Brazil	4.6
Fortnum	Gold	Australia	4.0
Dalny	Gold	Zimbabwe	3.0
Darlot	Gold	Australia	2.9
Red Rabbit	Gold	Turkey	1.5
Encuentro	Copper	Chile	

2018 (18)		-0-11 Med	200000000
Natalka	Gold	Russia	225.7
Bystrinskoye	Copper	Russia	221.8
Gross	Gold	Russia	189.8
Moose River	Gold	Canada	53.8
Kyayl	Gold	Kazakhstan	29.8
Mako	Gold	Senegal	14.5
Dalgaranga	Gold	Australia	13.1
Boungou	Gold	Burkina Faso	11.1
Moss	Gold	USA	9.3
Leonora	Gold	Australia	8.8
Yanfolila	Gold	Mali	8.5
Sissingue	Gold	Cote d'Ivoire	7.8
Kainantu	Gold	PNG	5.1
Lamaque	Gold	Canada	4.2
Dong'an	Gold	China	3.1
Cerro Moro	Gold	Argentina	1.9
Chinchillas	Silver	Argentina	
Empire State	Zinc	USA	

2019 (12)			
Cobre Panama	Copper	Panama	2,103.3
Dublin Gulch	Gold	Canada	124.7
Gruyere JV	Gold	Australia	92.9
Carrapateena	Copper	Australia	83.4
Banfora	Gold	Burkina Faso	31.5
Meliadine	Gold	Canada	30.3
Aurizona	Gold	Brazil	29.2
Fruta del Norte	Gold	Ecuador	16.8
Gold Bar	Gold	USA	14.6
AdaTepe	Gold	Bulgaria	6.0
Sugar Zone	Gold	Canada	3.9
Gamsberg	Zinc	South Africa	

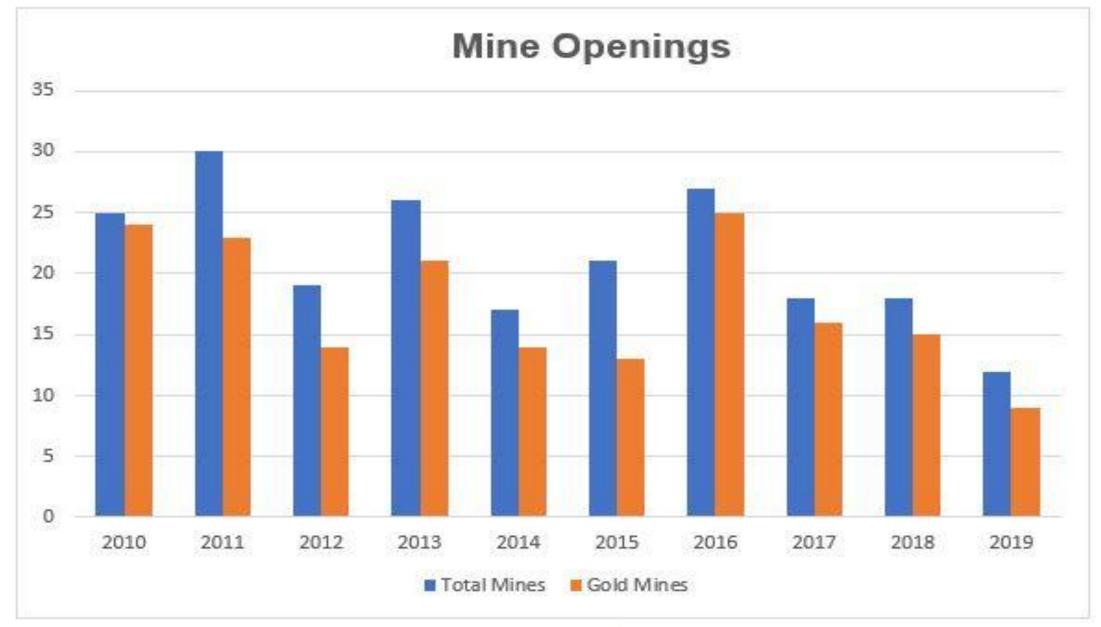
Total LOM Ore (Mt) for 213 Mines = 19,415

Source: S&P Global Market Intelligence

#### Mine Startup Years

	All Mines						Gold/Silver M	ines	
Year	Number	Exploration Spend (\$bn)	Unknown LOM	LOM* Ore (Mt)	Gold Mines	Silver Mines	Exploration Spend (\$bn)	LOM* Ore (Mt)	Au/Ag Mine Share (%)
2010	25	12.1		2,246.3	24	1	5.1	2,246.3	100.0
2011	30	18.1		1,693.5	23		8.0	1,014.9	76.7
2012	19	21.6		2,015.0	14		11.0	729.9	73.7
2013	26	15.2		3,443.4	21	2	6.8	1,435.1	88.5
2014	17	11.3	1 (Cu)	403.2	14		4.5	368.6	82.4
2015	21	9.2		4,205.3	13	1	4.0	251.5	66.7
2016	27	7.4	1 (Au)	1,531.7	25		3.5	843.1	92.6
2017	18	8.5	1 (Cu)	531.3	16		4.0	490.8	88.9
2018	18	10.1	2 (Ag,Zn)	808.5	15	1	4.8	586.7	88.9
2019	12	9.8	1 (Zn)	2,536.5	9		4.5	349.8	75.0
Total	213		6	19,414.7	174	5		8,316.7	84.0

<sup>\*</sup> LOM taken as actual and expected production between 2010 and 2040 Source: S&P Global Market Intelligence



Source: S&P Global Market Intelligence

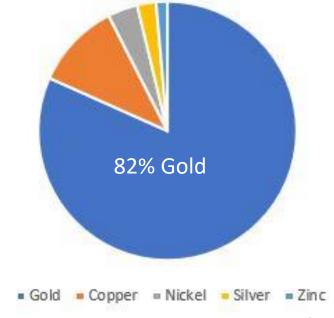
## Mine Openings (five metals over past 10 years)

Commodity	Number	Unknown LOM	Total LOM* Ore (Mt)	Average LOM* Ore (Mt)
Gold	174	1	8,295.3	47.9
Copper	23	2	10,455.1	497.9
Nickel	8	0	619.1	77.4
Silver	5	1	21.4	5.4
Zinc	3	2	23.8	23.8
Total	213	6	19,414.7	93.8

<sup>\*</sup> LOM taken as actual and expected production between 2010 and 2040

Source: S&P Global Market Intelligence

#### Mine Openings (by commodity)



# Top National Mine Openings (past ten years)

All Mines			Gold/S	ilver Mines
Top Countries#	New Mines	LOM* Ore (Mt)	Au/Ag Mines	LOM* Ore (Mt)
Australia	25	571.8	23	472.1
Canada	18	2,181.9	16	1,454.7
Russia	17	1,334.8	16	1,113.0
Mexico	16	1,391.0	16	1,391.0
Peru	11	2,339.0	9	590.3
USA	11	181.2	9	174.7
The second second	00	- A		

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Source: S&P Global Market Intelligence

<sup>#</sup> Total countries = 23; China only reported 9 openings in past ten years.

<sup>\*</sup>LOM taken as actual and expected production between 2010 and 2040.

Top six countries accounted for 46% of the total new mine openings.

#### Mine Openings (since 2010)

											D	ELAYS (in year	s)	
Project Name	Startup Year	Primary commodity	Country	Owner (startup)	Owner (current)	LOM Ore production (Mt)	Discovery Year	FEA Completed	Construction Started	Discovery to FEA	FEA to Construction		Construction Period	TOTAL, ie Discovery to Startup
Cobre Panama	2019	Copper	Panama		First Quantum 90%; Korea Resources 10%	2,103.3	1969	2012	2012	43	0	43	7	50
Las Bambas	2015	Copper	Peru		MMG Ltd 62.5%; CNIC Corp 22.5%	1,095.5	2005	2009	2010	4	1	5	5	10
Oyu Tolgoi	2013	Copper	Mongolia		Turquoise Hill Resources 66%; Mongolia 34%	1,065.2	2001	2007	2010	6	3	9	3	12
Aktogay	2015	Copper	Kazakhstan		KAZ Minerals Plo	944.0	1935	2011	2012	76	1	77	3	80
Caserones	2013	Copper	Chile		Pan Pacific Copper 77.4%; Mitsui & Co 22.6%	942.1	1988	2007	2010	19	3	22	3	25
Sentinel	2015	Copper	Zambia	First Quantum	First Quantum Minerals Ltd.	938.1	2007	2012	2012	5	0	5	3	8
Salobo	2012	Copper	Brazil	#8	Vale S.A.	853.9	1975	2003	2009	28	6	34	3	37
Penasguito	2010	Gold	Mexico		Newmont Corp; Mayerix Metals Inc.	805.5	1992	2006	2007	14	1	15	3	18
Constancia	2015	Copper	Peru	Hudbay Minerals	Hudbay Minerals Inc.	653.2	2004	2007	2012	3	5	8	3	11
Bozshakol	2016	Copper	Kazakhstan		KAZ Minerals Plc	623.5	1990	2010	2011	20	1	21	5	26
Detour Lake	2013	Gold	Canada	Detour Gold	Detour Gold Corp	602.8	1998	2009	2010	11	4	12	3	15
Copper Mountain	2011	Copper	Canada		Copper Mountain 75%; Mitsubishi Materials 25%	449.3	1970	2008	2009	38	1	39	2	41
Sukari	2010	Gold	Egypt		Centamin Plc	314.5	1997	2005	2007	8	2	10	3	13
Canadian Malartic	2011	Gold	Canada	Osisko Mining	Agnico Eagle Mines 50%; Yamana Gold 50%	288.5	1926	2008	2010	82	2	84	1	85
Red Chris	2015	Copper	Canada	Imperial Metals	Newcrest Mining 70%; Imperial Metals 30%	277.9	1973	2004	2012	31	(8)	39	3	42
Blagodatnoye	2010	Gold	Russia	impenametais	PJSC Polyus	262.7	2004	2004	2008	4		4	2	6
Natalka	2018	Gold	Russia		PJSC Polyus	225.7	1942	2009	2010	1,000	1	124,000		76
					그 경기가 하게 다른 사람들이 가면 하면 되면 먹어 있다. 그는 그리고 그리고 그리고 그리고 그리고 있다.	221.8	1986		2014	67	3	68		
Bystrinskoye	2018	Copper	Russia	N TO THE	Norilsk Nickel 50%; Natural Resources Fund 36.7%			2011		25		28 7	4	32
Gross	2018	Gold	Russia	Nord Gold SE	Nord Gold SE	189.8	2009	2014	2016	5	2	100000	2	9
Essakane	2010	Gold	Burkina Faso		IAMGOLD Corp 90%; Burkina Faso 10%	187.4	1993	2007	2008	14	1	15	2	17
Bissa	2013	Gold	Burkina Faso		Nord Gold 90%; Burkina Faso 10%	174.9	1997	2011	2012	14		15	1	16
Kevitsa	2012	Nickel	Finland	88 ESCANORE	Boliden AB	174.1	1987	2007	2009	20	2	22	3	25
Pueblo Viejo	2013	Gold	Dominican Rep	Barrick Gold	Barrick Gold Corp 60%; Newmont 40%	169.7	1960	2010	2012	50	2	52	1	53
Ambatovy	2012	Nickel	Madagascar	Sherritt International	Sumitomo 47.7%; Korea Resources 22.5%	163.0	1960	2005	2007	45	2	47	5	52
Merian	2016	Gold	Suriname	Newmont Mining	Newmont 75%; Suriname Govt 25%	154.9	2005	2013	2014	8	1	9	2	11
Noche Buena	2012	Gold	Mexico		Fresnillo Plo	141.1	1994	2010	2011	16	1	17	1	18
Shahuindo	2016	Gold	Peru		Pan American Silver Corp	136.3	1995	2010	2015	15	5	20	. 1	21
Rainy River	2017	Gold	Canada		New Gold Inc.	131.3	1995	2015	2015	20	0	20	2	22
Tantahuatay	2011	Gold	Peru		Southern Copper 44.2%; Buenaventura 40.1%	128.5	1995	2008	2011	13	3	16	0	16
La Arena	2011	Gold	Peru		Pan American Silver Corp	124.9	1996	2010	2010	14	0	14	1	15
Dublin Gulch	2019	Gold	Canada	Victoria Gold	Victoria Gold Corp	124.7	1994	2016	2017	22	1	23	2	25
Martabe	2012	Gold	Indonesia	**************************************	PT Agincourt Resources	110.6	1997	2007	2008	10	1	11	4	15
Malomir	2010	Gold	Russia		Petropavlovsk 98.6%	110.6	1966	2008	2009	42	1	43	i i	44
Gold Mountain	2014	Gold	China		Hengxing Gold Holding Co.	109.5	2003	2009	2013	6	4	10	i	11
Asanko	2016	Gold	Ghana	Asanko Gold	Asanko Gold 45%; Gold Fields 45%; Ghana 10%	109.2	1992	2012	2014	20	2	22	2	24
Goro	2011	Nickel	New Caledonia	H3al IKO COIG	Vale SA 95%: SPMSC 5%	106.1	1983	2003	2004	20	4	21	7	28
Kibali	2013	Gold	DRC		AngloGold Ashanti 45%; Barrick Gold 45%	99.2	1998	2007	2012	9	5	14	1	15
Copler	2013	Gold	Turkey		Alacer Gold 80%; Lidya Madencilik 20%	94.4	2002	2006	2008	4	2	6	3	9
PO 40 PO 10			DUST 18350		1933 DAGAN IN 11	93.6	477.756.770	2000	2005	15.74	3	12		20
Akyem	2013	Gold	Ghana		Newmont Corp	77.73.75	1993	T-100		9	3		(3)	
Albyn	2011	Gold	Russia		Petropavlovsk Plc	93.4	1939	2009	2010	70		71	1	72
Gruyere JV	2019	Gold	Australia		Gold Fields 50%; Gold Road 50%	92.9	2013	2016	2017	3		4	2	6
New Afton	2012	Gold	Canada		New Gold Inc.	85.7	2000	2006	2007		1	7	5	12
Edikan	2012	Gold	Ghana		Perseus Mining 90%; Ghana 10%	84.0	1900	2007	2010	(107)	3	110	2	112
Carrapateena	2019	Copper	Australia		OZ Minerals Ltd.	83.4	2005	2017	2017	12	0	12	2	14
Verninskoye	2011	Gold	Russia		PJSC Polyus	81.2	1988	2005	2009	17	4	21	2	23
Source: S&P Globa	l Market Inte	elligence							AVERAGES =	23.9	2.0	25.9	2.8	28.7

#### Annual Delays (largest 45 mines)

(Discovery to start of construction)

Year	Construction Starts	Average Delay (years)
2004	1	21.0
2005	1	12.0
2006	<u>- 1</u> 2	753
2007	4	19.8
2008	4	9.0
2009	5	31.8
2010	9	43.9 Worst year
2011	3	18.0
2012	8	31.6
2013	1	10.0
2014	3	19.7
2015	2	20.0
2016	1	7.0
2017	3	13.0
	45	\$1.00 to 51.00

#### **Average Delays**

(Largest 45 mines; five metals, 10 years)

Stage	Years
Discovery to Feasibility	23.9
Feasibility to Construction	2.0
Construction Period	2.8
Total =	28.7

Source: S&P Global Market Intelligence

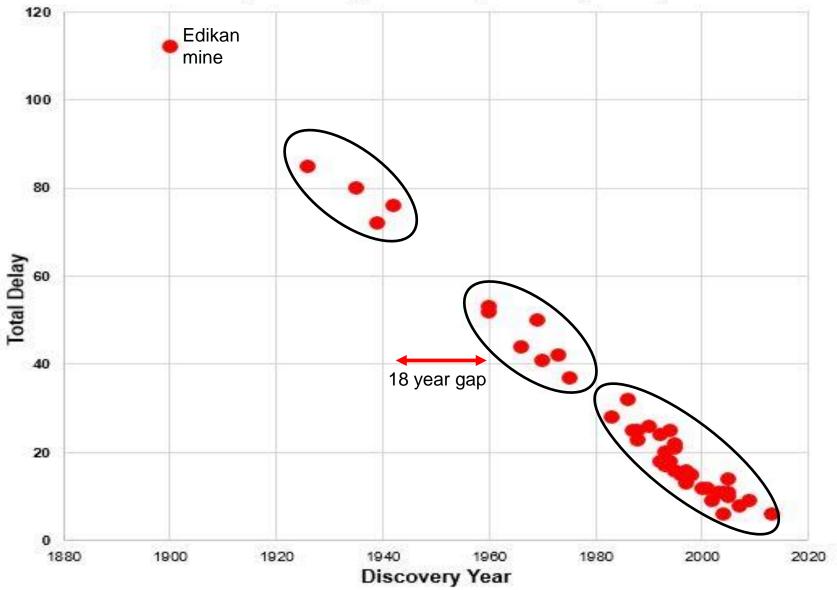
Source: S&P Global Market Intelligence

# Large Mine Construction Starts; 2010 (nine)

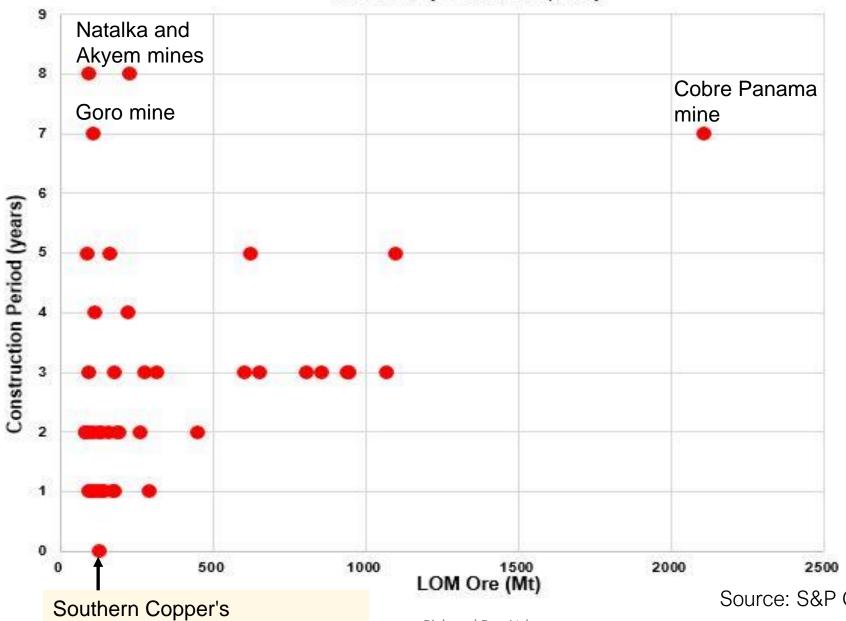
Mine	Commodity	Country	Discovery	Delay
Canadian Malartic	Gold	Canada	1926	84
La Arena	Gold	Peru	1996	14
Albyn	Gold	Russia	1939	71
Edikan	Gold	Ghana	1900	110
Oyu Tolgoi	Copper	Mongolia	2001	9
Caserones	Copper	Chile	1988	22
Detour Lake	Gold	Canada	1998	12
Las Bambas	Copper	Peru	2005	5
Natalka	Gold	Russia	1942	68
		Total D	elay (years) =	395

Source: S&P Global Market Intelligence

#### Delay vs Discovery Year (Mines opened in past 10 years)

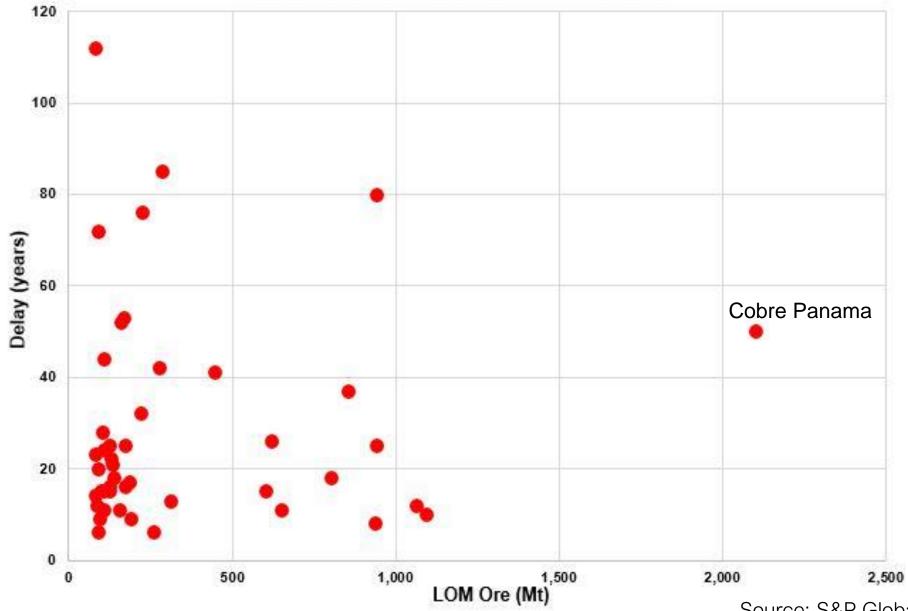


# Construction Period (years) vs Size (LOM Ore; Mt)



Tantahuatay gold mine in Peru

#### Mine's LOM Ore (Mt) vs Delay (years)



#### Shortest National Delays

(Largest 45 mines; past 10 years)

			A	verage Delays (y	ears)
Country	Mines Opening	Total LOM Ore (Mt)	Discovery to Feasibility	Feasibility to Construction	Total to Construction
Zambia (1)	1	938.1	5.0	0.0	5.0
Turkey (2)	1	94.4	4.0	2.0	6.0
Australia (3)	2	176.3	7.5	0.5	8.0
Suriname	1	154.9	8.0	1.0	9.0
Mongolia	1	1,065.2	6.0	3.0	9.0
China	1	109.5	6.0	4.0	10.0
Egypt	1	314.5	8.0	2.0	10.0
Indonesia	1	110.6	10.0	1.0	11.0
Peru	5	2,138.4	9.8	2.8	12.6
DR Congo	1	99.2	9.0	5.0	14.0
	Zambia (1) Turkey (2) Australia (3) Suriname Mongolia China Egypt Indonesia Peru	Zambia (1) 1 Turkey (2) 1 Australia (3) 2 Suriname 1 Mongolia 1 China 1 Egypt 1 Indonesia 1 Peru 5	Country         Opening         Ore (Mt)           Zambia (1)         1         938.1           Turkey (2)         1         94.4           Australia (3)         2         176.3           Suriname         1         154.9           Mongolia         1         1,065.2           China         1         109.5           Egypt         1         314.5           Indonesia         1         110.6           Peru         5         2,138.4	Country         Mines Opening         Total LOM Ore (Mt)         Discovery to Feasibility           Zambia (1)         1         938.1         5.0           Turkey (2)         1         94.4         4.0           Australia (3)         2         176.3         7.5           Suriname         1         154.9         8.0           Mongolia         1         1,065.2         6.0           China         1         109.5         6.0           Egypt         1         314.5         8.0           Indonesia         1         110.6         10.0           Peru         5         2,138.4         9.8	Country         Mines Opening         Total LOM Ore (Mt)         to Feasibility         Feasibility to Construction           Zambia (1)         1         938.1         5.0         0.0           Turkey (2)         1         94.4         4.0         2.0           Australia (3)         2         176.3         7.5         0.5           Suriname         1         154.9         8.0         1.0           Mongolia         1         1,065.2         6.0         3.0           China         1         109.5         6.0         4.0           Egypt         1         314.5         8.0         2.0           Indonesia         1         110.6         10.0         1.0           Peru         5         2,138.4         9.8         2.8

- NOTES: 1. First Quantum's Sentinel copper mine; discovered in 2007, construction started 2012.
  - 2. Alacer Corp's Copler gold mine; discovered in 2002, construction started 2008.
  - 3. Oz Minerals' Carrapateena copper mine (discovered 2005, construction 2017) and Goldfields' Gruyere\* gold JV (discovered in 2013, construction 2017).

Total number of countries = 23

Worst national delays: Dominican Republic (one mine, 52 years), Kazakhstan (two mines averaging 49 years), Ghana (three mines averaging 48 years) and Madagascar (one mine, 47 years).

Source: S&P Global Market Intelligence

<sup>\*</sup> Equal shortest delay (only four years), tied with Polyus's Blagodatnoye gold mine in Russia; discovered 2004 and construction started in 2008. Both had two-year construction periods.

#### Worst Mine Delays (>50 years)

Mine	Commodity	Country	Developer	Startup	Delay*
Edikan	Gold	Ghana	Perseus Mining	2012	112
Canadian Malartic	Gold	Canada	Osisko Mining (1)	2011	85
Aktogay	Copper	Kazakhstan	KAZ Minerals	2015	80
Natalka	Gold	Russia	Polyus	2018	76
Albyn	Gold	Russia	Petropavlovsk	2011	72
Pueblo Viejo	Gold	Dominican Rep	Barrick Gold	2013	53
Ambatovy	Nickel	Madagascar	Sherritt Int. (2)	2012	52
Cobre Panama	Copper	Panama	First Quantum	2019	50

<sup>\*</sup> Discovery to production startup

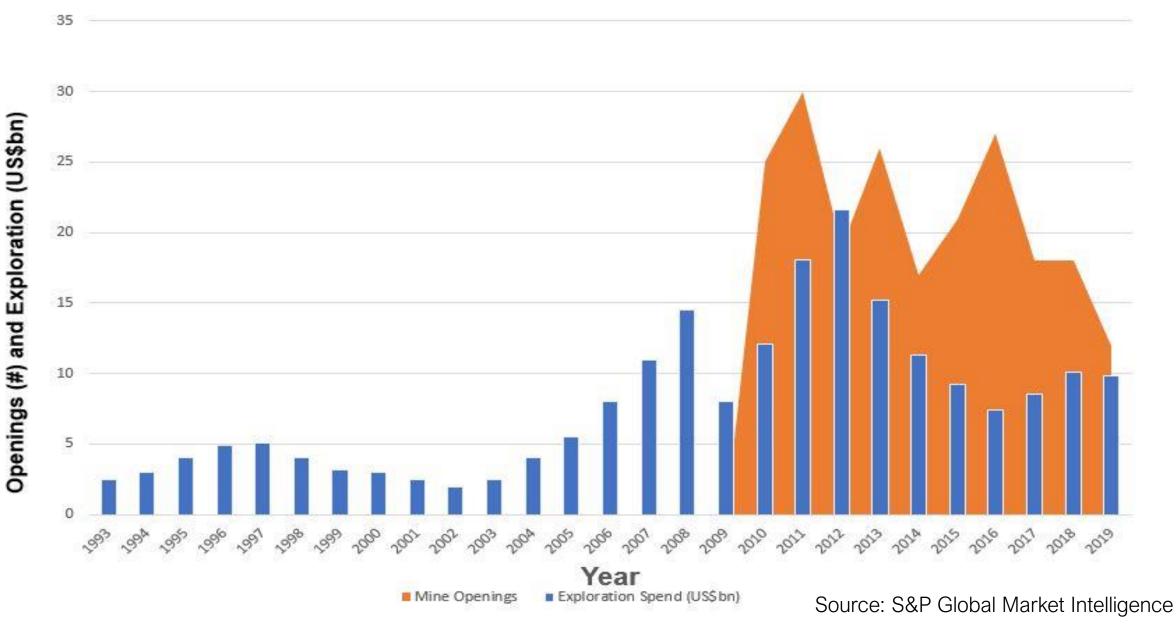
Notes: 1. Now owned by Agnico Eagle Mines (50%)

Now owned by Sumitomo Corp (47.7%)

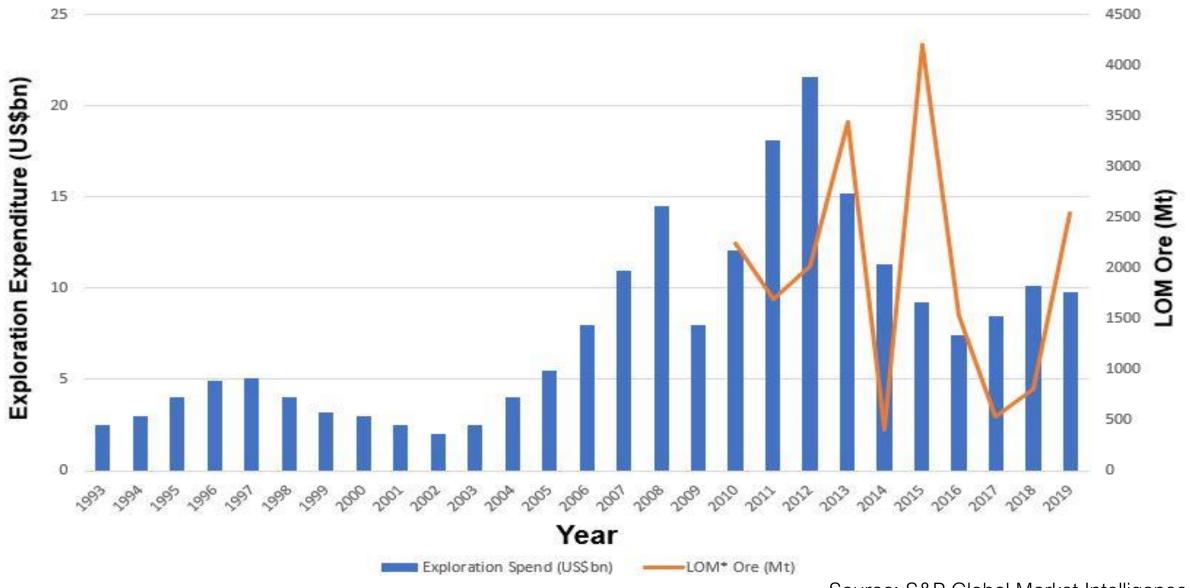
**NOTE**: The longest construction periods amongst the largest 45 mines opened in the past ten years was eight years for two gold mines (Polyus's Natalka and Newmont's Akyem) and seven years for First Quantum's Cobre Panama copper mine and Vale's Goro nickel mine.

Source: S&P Global Market Intelligence

#### **Exploration Expenditure vs Mine Openings**



#### Exploration Expenditure vs LOM Openings



# Source: S&P Global Market Intelligence

#### #1 (of 3)

Name	Owner(s)	Status	Country	OP/UG	Start Date	Av Output (oz/y)	Total Output ('000oz)
Haiyu	Zhaojin Mining 63.8%; Unnamed 36.2%	Construction Planned	China	UG	2022	527,267	7,909.0
Goldrush	Barrick Gold 61.5%; Newmont 38.5%	Feasibility Complete	USA	OP/UG	2023	484,375	7,750.0
Blackwater	New Gold Inc.	Feasibility Complete	Canada		2023	442,157	7,074.5
Mt Todd	Vista Gold Corp.	Prefeas/Scoping	Australia	OP	2021	408,077	5,305.0
Hardrock	Centerra Gold 50%; Premier Gold 50%	Feasibility Complete	Canada		2022	279,467	4,192.0
Namdini	Cardinal Resources Ltd.	Feasibility Complete	Ghana		2023	283,857	3,974.0
Volta Grande	Belo Sun Mining Corp.	Construction Planned	Brazil	OP	2021	206,141	3,504.4
Buritica	Continental Gold Inc.	Construction Started	Colombia	UG	2020	237,746	3,328.5
Nezhdaninskoye	Polymetal International Plc	Construction Planned	Russia	OP/UG	2021	161,646	3,232.9
Horne 5	Falco Resources Ltd.	Construction Planned	Canada	UG	2022	230,536	3,227.5
Salares Norte	Gold Fields Ltd.	Feasibility Complete	Chile	OP	2023	293,180	3,225.0
Brookbank	Centerra Gold 50%; Premier Gold 50%	Prefeas/Scoping	Canada		2022	318,889	2,870.0
Skouries	Eldorado Gold Corp. 95%; Ellaktor 5%	Construction Started	Greece	OP/UG	2023	151,922	2,734.6
Paul Isnard	Nord Gold 55%; Columbus Gold 45%	Construction Planned	French Guiana		2022	214,500	2,574.0
Valentine Lake	Marathon Gold Corp.	Prefeas/Scoping	Canada	OP/UG	2022	182,831	2,376.8
Dugbe 1	Hummingbird Res' 90%; Gov't Liberia 10%	Feasibility Started	Liberia	OP	2022	124,451	2,364.6
Orisyvo	Fresnillo Plc	Prefeas/Scoping	Mexico		2022	131,111	2,360.0
Back River	Sabina Gold & Silver Corp.	Construction Planned	Canada	OP/UG	2023	194,501	2,334.0
Amulsar	Lydian International Ltd.	Construction Started	Armenia	OP	2021	224,700	2,247.0
Burnstone	Sibanye Gold Ltd.	Construction Started	South Africa	UG	2022	116,694	2,217.2
Media Luna	Torex Gold Resources Inc.	Prefeas/Scoping	Mexico	UG	2022	181,948	2,183.4
Certej	Eldorado Gold 80.5%; Minvest Rosia 19.3%	Feasibility Complete	Romania	OP	2021	139,316	2,089.7
Hot Maden	Lidya Madencilik 70%; Sandstorm 30%	Feasibility	Turkey	UG	2022	184,428	2,028.7
Loma Larga	INV Metals Inc.	Feasibility Complete	Ecuador	UG	2022	165,031	1,980.4
Magino	Argonaut Gold Inc.	Feasibility Complete	Canada		2023	115,471	1,963.0
Massawa	Barrick Gold 83.3%; Rep. Senegal 10%	Feasibility Complete	Senegal	OP/UG	2023	210,226	1,892.0
McPhillamys	Regis Resources Ltd.	Feasibility Started	Australia	OP	2021	177,906	1,779.1
Windfall Lake	Osisko Mining Inc.	Prefeas/Scoping	Canada	UG	2023	176,953	1,769.5
Coffee	Newmont Corp.	Construction Planned	Canada		2023	176,694	1,766.9
Kekura	Highland Gold Mining Ltd.	Construction Started	Russia	OP/UG	2023	108,972	1,743.6
Boto	IAMGOLD 90%; Gov't Senegal 10%	Feasibility Complete	Senegal	OP	2022	132,546	1,723.1
Rovina Valley	Euro Sun Mining Inc.	Feasibility	Romania	OP/UG	2022	87,323	1,659.1
llovitza	Euromax Resources Ltd.	Construction Planned	N Macedonia	OP	2021	85,559	1,625.6
Tocantinzinho	Eldorado Gold Corp.	Construction Planned	Brazil	OP	2023	160,640	1,606.4
Bombore	Orezone Gold 90%; Gov't Burkina Faso 10%	Construction Planned	Burkina Faso	OP	2021	106,638	1,599.6
Wasamac	Monarch Gold Corp.	Feasibility Complete	Canada	UG	2023	141,600	1,557.6

Name	Owner(s)	Status	Country	OP/UG	Start Date	Av Output (oz/y)	Total Output ('000oz)
Sanbrado	WA Resources 90%; Gov't Burkina Faso 10%	Construction Started	Burkina Faso		2021	153,600	1,536.0
Buckreef	Tanzanian Gold 55%; Gov't Tanzania 45%	Feasibility Complete	Tanzania	OP/UG	2023	167,094	1,503.9
Doup	PT J Resources Asia Pasifik Tbk	Construction Planned	Indonesia	OP	2024	114,406	1,487.3
Farley Lake	Alamos Gold Inc.	Feasibility Complete	Canada		2023	134,555	1,480.1
Kalana	Endeavour Mining 80%; Rep' Mali 20%	Feasibility Started	Mali	OP/UG	2022	104,429	1,462.0
Carrapateena	OZ Minerals Ltd.	Operating	Australia		2020	68,069	1,361.4
Curraghinalt	Orion Mine Finance	Feasibility Complete	UK	UG	2023	123,182	1,355.0
Yaoure	Perseus Mining Ltd. 90%; Cote d'Ivoire 10%	Construction Started	Cote d'Ivoire	OP	2021	149,222	1,343.0
Lindero	Fortuna Silver Mines Inc.	Construction Started	Argentina	OP	2020	88,513	1,327.7
Mt Bundy	China Hanking Holdings Ltd.	Prefeas/Scoping	Australia	OP/UG	2021	90,987	1,273.8
San Gabriel	Cia. de Minas Buenaventura SAA	Feasibility Complete	Peru	UG	2022	67,457	1,146.8
C1 Santa Luz	LeaGold Mining Corp.	Feasibility Complete	Brazil		2020	96,344	1,059.8
Borborema	Big River Gold Ltd.	Construction Planned	Brazil	OP	2022	96,115	1,057.3
Awak Mas	Nusantara Res' 60%; Indika Energy 40%	Feasibility Complete	Indonesia	OP	2022	88,000	1,056.0
Union Reefs	Kirkland Lake Gold Ltd.	Operating	Australia	UG	2021	50,651	1,013.0
Goliath	Treasury Metals Inc.	Feasibility Started	Canada	OP/UG	2022	82,498	990.0
Mara Rosa	Amarillo Gold Corp.	Feasibility Started	Brazil	OP	2022	123,101	984.8
Tulu Kapi	KEFI Minerals Plc 75%; Gov't Ethiopia 25%	Construction Planned	Ethiopia	OP	2021	122,500	980.0
Madsen	Pure Gold Mining Inc.	Construction Started	Canada	UG	2021	74,627	970.1
La Coipa	Kinross Gold Corp.	Feasibility Started	Chile	OP	2021	135,716	950.0
txtaca	Almaden Minerals Ltd.	Feasibility Complete	Mexico	OP	2022	85,909	945.0
Tri-K	Managem 85%; Gov't Guinea 15%	Construction Started	Guinea	OP	2020	104,087	936.8
Agi Dagi	Alamos Gold Inc.	Feasibility Complete	Turkey		2023	155,667	934.0
Ollachea	Minera IRL Ltd.	Construction Planned	Peru	UG	2022	93,000	930.0
Bibiani	Resolute Mining Ltd. 90%; Gov't Ghana 10%	Feasibility Complete	Ghana	OP/UG	2021	100,280	902.5
Oksut	Centerra Gold Inc.	Operating	Turkey	OP	2020	111,875	895.0
Perama Hill	Eldorado Gold Corp.	Feasibility	Greece	OP	2022	109,594	876.8
Karlawinda	Capricorn Metals Ltd.	Construction Planned	Australia	OP	2021	82,163	821.6
Gediktepe	Lidya Madencilik San. ve Tic	Feasibility Started	Turkey	OP	2023	70,461	775.1
Okvau-Ochung	Emerald Resources NL	Construction Planned	Cambodia		2021	95,250	762.0
Castle Mountain	Equinox Gold Corp.	Construction Started	USA	OP	2022	53,842	753.8
Tireo	GoldQuest Mining Corp.	Prefeas/Scoping	Dominican Rep	UG	2021	82,003	656.0
Yenipazar	Virtus Mining Ltd.	Feasibility Complete	Turkey		2022	54,180	650.2
Camino Rojo	Orla Mining Ltd.	Feasibility Complete	Mexico	OP	2022	91,768	642.4
Glenburgh	Gascoyne Resources Ltd.	Feasibility	Australia	OP/UG	2022	70,217	632.0
Krasny	GV Gold 51%; Kopy Goldfields AB 49%	Prefeas/Scoping	Russia	OP	2022	32,357	582.4
Dynasty Goldfield	Core Gold Inc.	Operating	Ecuador	34,112	2022	55,989	559.9

Source: S&P Global Market Intelligence

#### #3 (of 3)

Name	Owner(s)	Status	Country	OP/UG	Start Date	Av Output (oz/y)	Total Output ('000oz)
Kirazli	Alamos Gold Inc.	Construction Started	Turkey		2020	89,000	534.0
Bau	Besra Gold 93.6%; Gladioli Ent' 6.5%	Feasibility Started	Malaysia	OP	2024	75,197	526.4
Relief Canyon	Americas Gold and Silver Corp.	Construction Started	USA	OP	2020	65,725	525.8
Siana	Private Company 60%; Red 5 Ltd. 40%	Operating	Philippines	OP	2023	56,000	504.0
Commonwealth	Wexford Capital LP	Prefeas/Scoping	USA		2022	60,000	480.0
Back Forty	Aquila Resources Inc.	Feasibility Complete	USA	OP/UG	2021	66,857	468.0
Juanicipio	Fresnillo 56%; MAG Silver 44%	Construction Planned	Mexico	UG	2020	44,000	440.0
Red Mountain	Ascot Resources Ltd.	Construction Planned	Canada	UG	2021	71,617	429.7
Kobada	African Gold Group 90%; Rep. Mali 10%	Feasibility Complete	Mali	OP	2021	46,424	417.8
Altan Nar	Erdene Resource Development Corp.	Feasibility Started	Mongolia	OP	2022	45,995	414.0
Segilola	Thor Explorations Ltd.	Feasibility Complete	Nigeria	OP	2021	65,583	393.5
Quinchia	Metminco Ltd.	Feasibility Complete	Colombia	UG	2022	43,207	388.9
Yandal - Bronzewing	Northern Star Resources Ltd.	Feasibility Complete	Australia	OP	2020	77,350	386.8
Goldboro	Anaconda Mining Inc.	Feasibility Started	Canada	OP	2022	41,762	375.9
Rozino	Velocity Minerals 70%; Gorubso-K' 30%	Prefeas/Scoping	Bulgaria	OP	2023	60,828	365.0
Kara-Beldyr	Auriant Mining AB	Feasibility Complete	Russia	OP	2022	32,715	359.9
Chaarat	Chaarat Gold Holdings 87.5%	Construction Started	Kyrgyzstan		2020	89,890	359.6
Ulysses	Genesis Minerals Ltd.	Feasibility Started	Australia	UG	2023	89,079	356.3
Tuvatu	Lion One Metals Ltd.	Construction Started	Fiji	UG	2021	44,110	352.9
Castle Hill	Evolution Mining Ltd.	Commissioning	Australia	OP	2021	58,162	290.8
Gum Creek	Horizon Gold Ltd.	Prefeas/Scoping	Australia	OP/UG	2023	48,417	290.5
San Luis	SSR Mining Inc.	Feasibility Complete	Peru	UG	2023	68,189	272.8
Maverick	Minnova Corp.	Feasibility Complete	Canada		2021	46,493	232.5
Altan Tsagaan Ovoo	Steppe Gold Ltd.	Commissioning	Mongolia	OP	2020	51,913	207.7
Cononish	Scotgold Resources Ltd.	Feasibility Complete	UK	UG	2020	19,627	196.3
San Albino-Murra	Mako Mining Corp.	Construction Started	Nicaragua	OP/UG	2021	15,753	189.0
Green Bay	Maritime Resources Corp.	Prefeas/Scoping	Canada	UG	2022	24,851	174.0
Copperstone	Kerr Mines Inc.	Prefeas/Scoping	USA	UG	2020	28,633	171.8
Coringa	Serabi Gold Plc	Construction Planned	Brazil	UG	2020	26,721	160.3
Singida	Shanta Gold Ltd.	Feasibility Started	Tanzania		2021	22,528	157.7
Makabingui	Bassari Resources 63%; WATIC 27%	Construction Planned	Senegal		2020	37,525	150.1
Mt Carrington	White Rock Minerals Ltd.	Feasibility Started	Australia	OP	2021	29,540	147.7
Invicta	Lonely Mountain Resources SAC	Prefeas/Scoping	Peru	UG	2021	13,570	81.4
Marymia	Vango Mining Ltd.	Construction Started	Australia		2021	23,100	46.2

Total of 107 New Gold Mines in next five years

Source: S&P Global Market Intelligence

152,208.9

#### Gold Mines Opening in Next Five Years

Year	Mines Opening	Total Output ('000oz)
2020	16	12,041
2021	31	35,799
2022	35	55,127
2023	23	47,228
2024	2	2,014
Total	107	152,209

Source: S&P Global Market Intelligence

#### Type of Gold Mine Opening in Next Five Years

Туре	Mines Opening	Share of Total (%)	Total Output ('000oz)	Share of Total (%)
Open Pit	41	38.3	48,399	31.8
OP/UG	17	15.9	31,435	20.7
Underground	26	24.3	35,297	23.2
Unknown	23	21.5	37,078	24.4
Total	107		152,209	

Source: S&P Global Market Intelligence

# Location of Gold Mines\* in Next Five Years

Country	Mines Opening	Share of Total (%)	Total Output ('000oz)	Share of Total (%)
Canada	17	15.9	33,784	22.2
Australia	13	12.1	13,704	9.0
USA	6	5.6	10,149	6.7
Brazil	6	5.6	8,373	5.5
Mexico	5	4.7	6,571	4.3
Russia	4	3.7	5,919	3.9
Turkey	6	5.6	5,817	3.8
Senegal	3	2.8	3,765	2.5
Peru	4	3.7	2,431	1.6
Countries =	64	59.8	90,513	59.5

<sup>\*</sup> Countries with three, or more, new gold mines

Source: S&P Global Market Intelligence

#### **NEW COPPER MINES\* 2020-24**

Name	Total Output 2020-40 (kt)	Location	Status	Start Date
Quellaveco	5,031.4	Peru	Construction	2022
Kamoa-Kakula	4,187.4	DRC	Construction	2023
Frieda River	2,534.4	PNG	Feasibility	2023
Rosemont	1,950.6	USA	Construction	2021
Khoemacau	1,847.9	China	Construction	2021
Tia Maria	1,809.2	Peru	Construction	2021
Marcona	1,650.0	Peru	Construction	2021
Casino	1,535.1	Canada	Construction	2023
Carrapateena	1,331.9	Australia	Construction	2020
Santo Domingo	1,084.0	Chile	Construction	2022
Skouries	585.9	Greece	Construction	2023
NorthMet	580.2	Peru	Construction	2021
Musonoi	527.0	DRC	Construction	2022
Asmara	434.9	Eritrea	Construction	2020
El Pilar	412.0	Mexico	Feasibility	2021
Kemess North	314.0	Canada	Feasibility	2023
Pilares	304.0	Mexico	Construction	2020
Rovina Valley	234.8	Romania	Feasibility	2022
Boa Esperanza	163.7	China	Feasibility	2022
Kalongwe	143.0	DRC	Construction	2022
KSK	135.8	Indonesia	Feasibility	2022
Platreef	106.2	South Africa	Construction	2022
Nico	10.9	Canada	Feasibility	2021
3 New Cu Mines =	26,914.1	(2020-2040)		

<sup>\*</sup> With moderate to high probability of opening

Source: S&P Global Market Intelligence

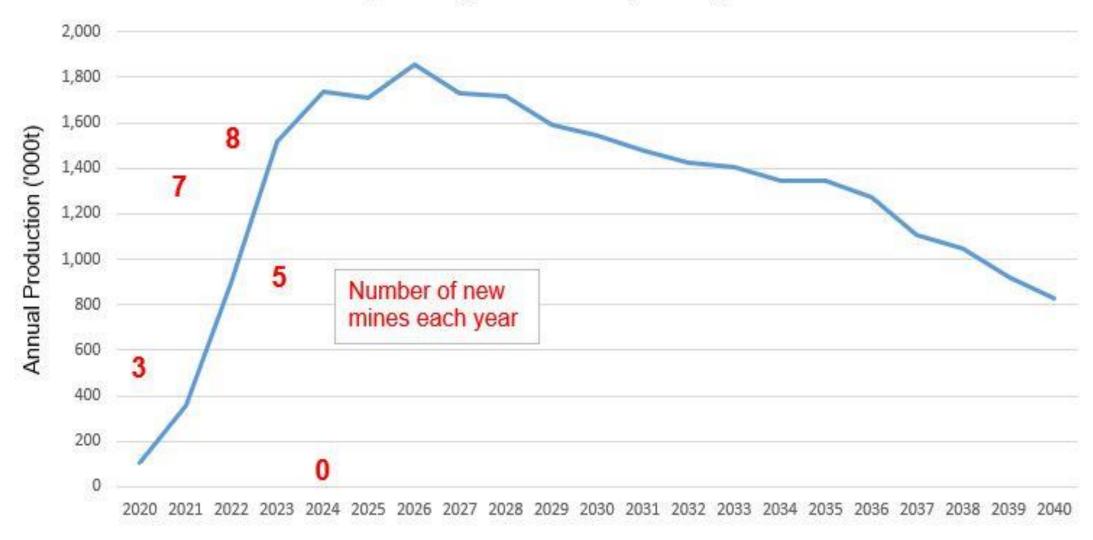
#### **New Copper Mine Locations**

Country	Number	Total Output ('000t)	Share of Total (%)
Peru	4	9,070.7	33.7
DRC	3	4,857.4	18.0
PNG	1	2,534.4	9.4
China	2	2,011.6	7.5
USA	1	1,950.6	7.2
Canada	3	1,860.0	6.9
Australia	1	1,331.9	4.9
Chile	1	1,084.0	4.0
Mexico	2	716.0	2.7
Greece	1	585.9	2.2
Eritrea	1	434.9	1.6
Romania	1	234.8	0.9
Indonesia	1	135.8	0.5
South Africa	1	106.2	0.4
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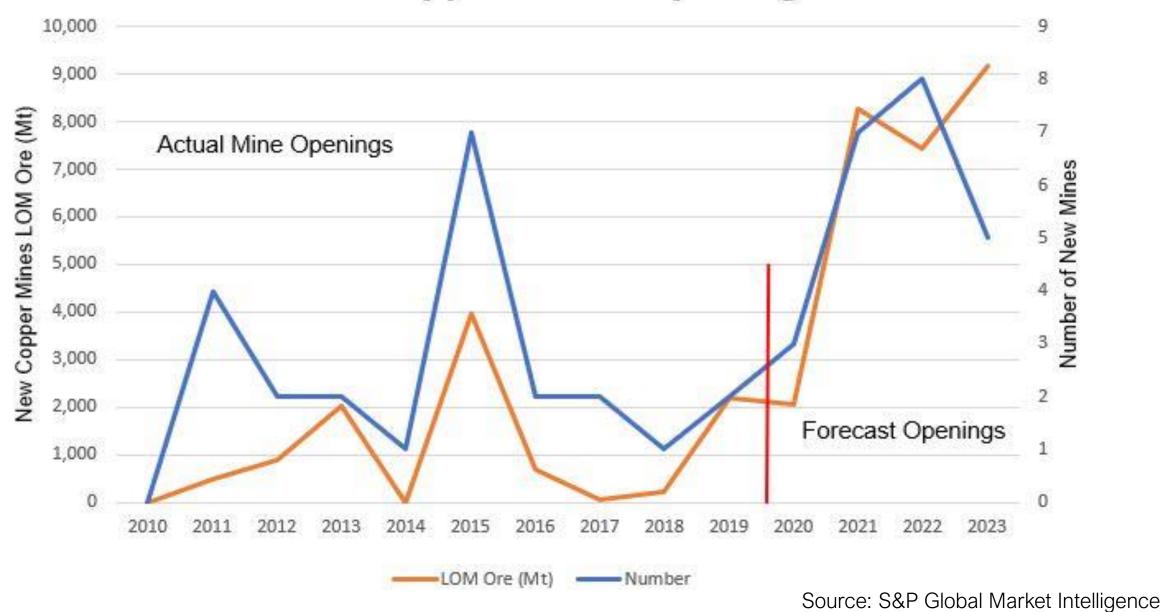
Total = 23 26,914.1

Source: S&P Global Market Intelligence

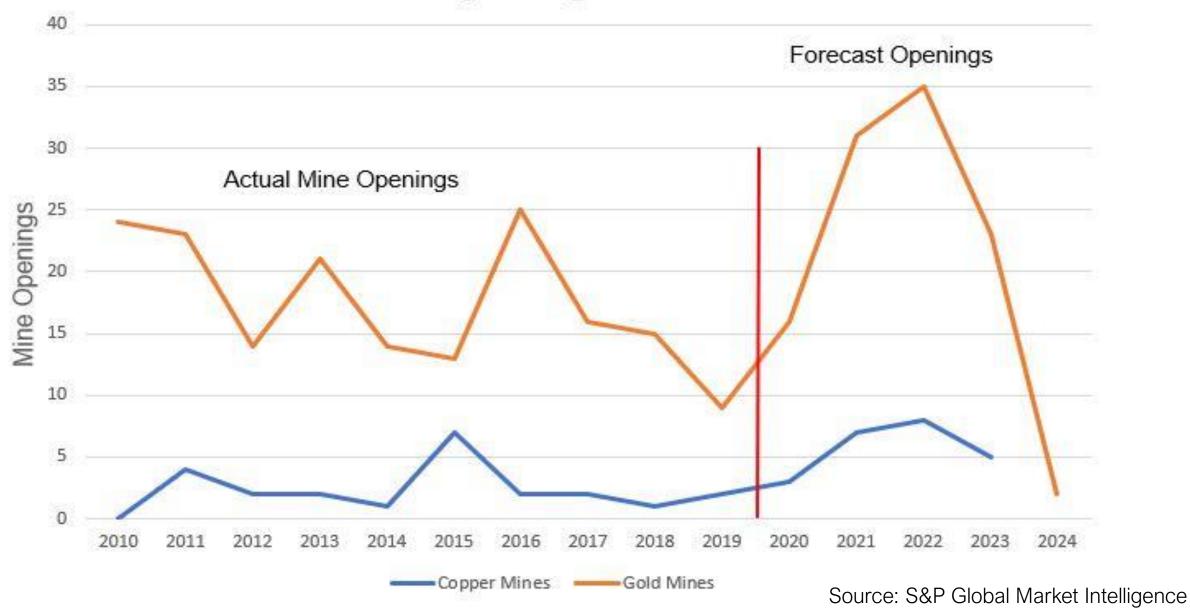
# Annual Output for Copper Mines Opening 2020-24 ('000t)



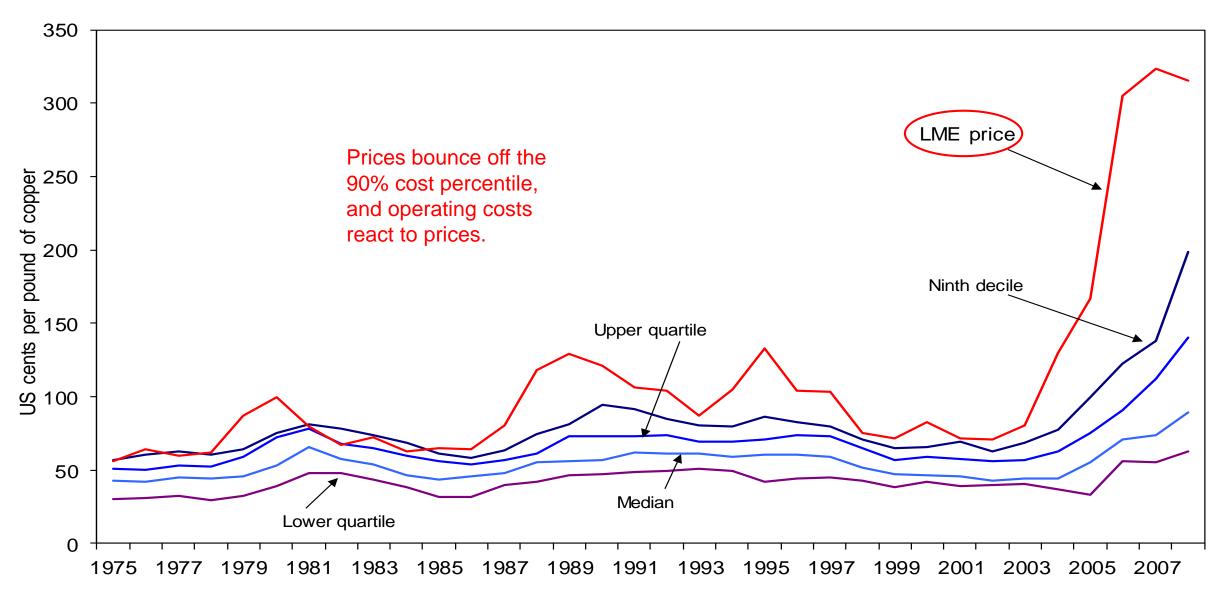
## **New Copper Mines Opening**



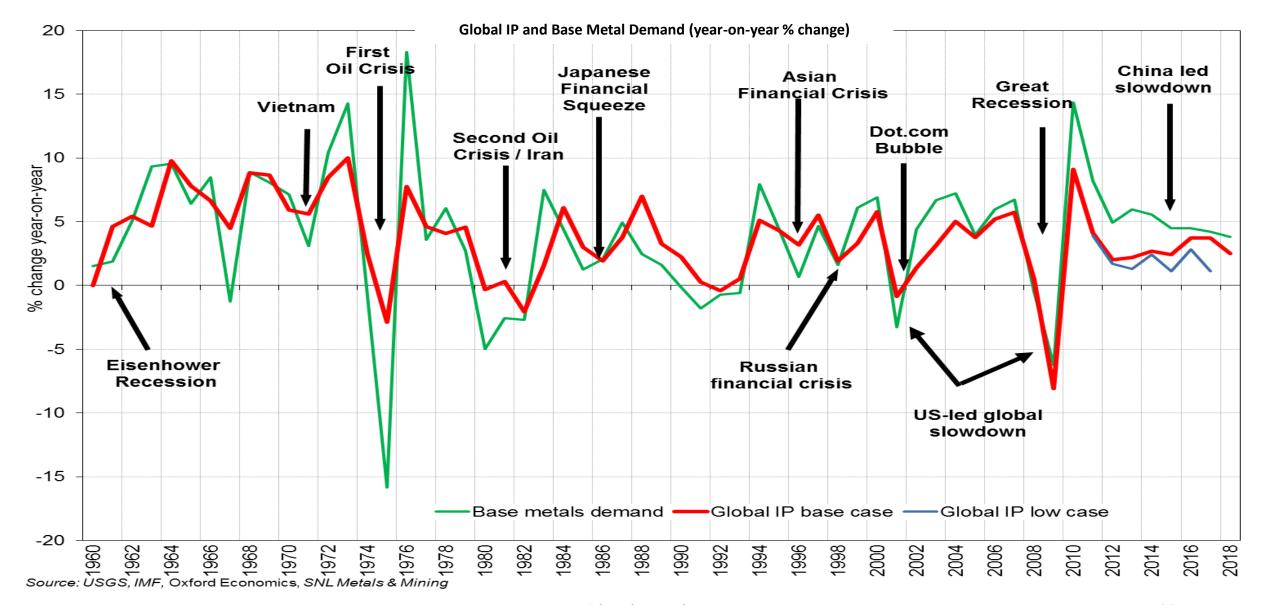
### Mine Openings 2010-24



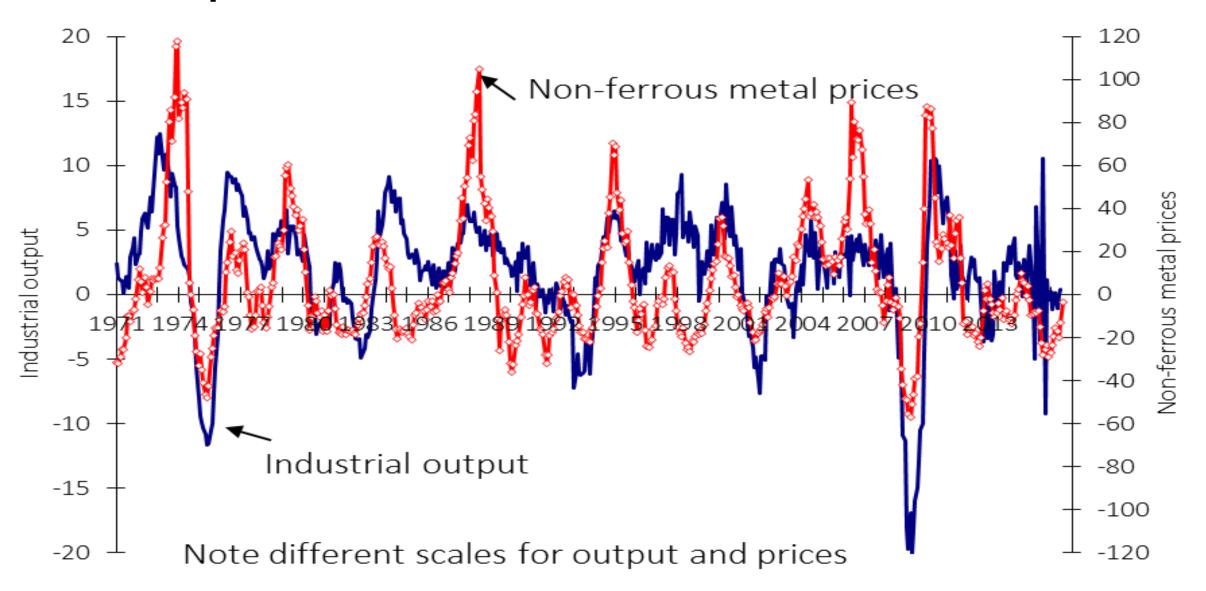
#### Mineral Economics 101; Price-Cost Relationship



### Reminder: Demand is Cyclical

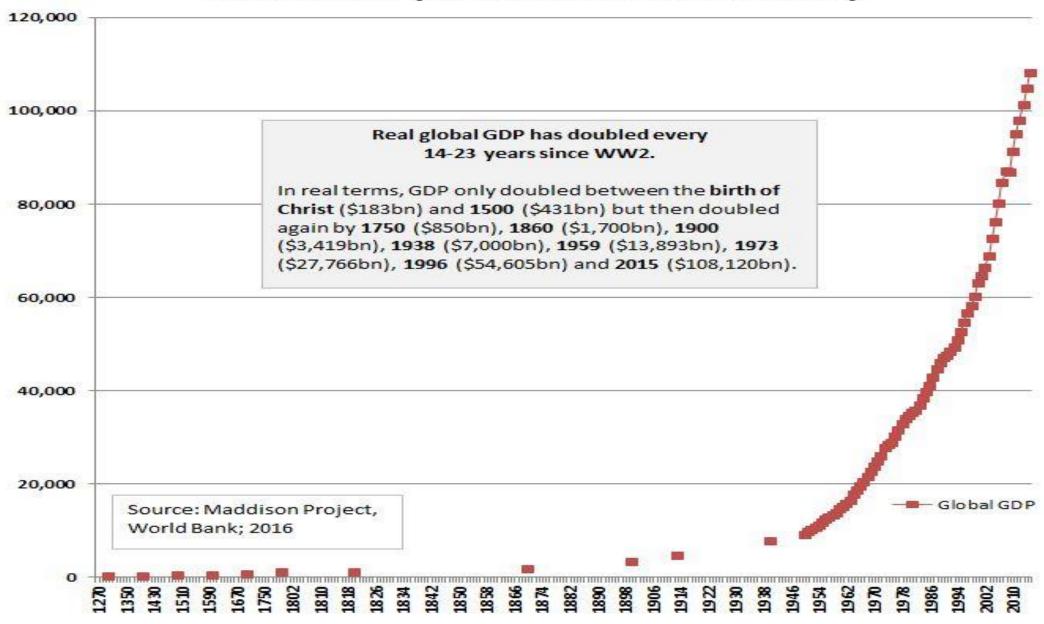


#### **OECD Output vs. Metal Prices**



Source: Professor Phillip Crowson; end-2015

#### Global GDP (US\$ billion; 2011 dollars)



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# Thank You

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